HUBBARD COMMUNICATIONS OFFICE Saint Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF 14 NOVEMBER 1976

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Organizational Series 36

Exec Series 18

Personnel Series 28

MANNING UP AN ORG

The Sequence of Posting Depts and Divs

You need an Org Bd first and an Allocation Board.

The sequence in which an Org is manned up is roughly:

- Dept 1
- Dept 11
- Reg and Body Routers and Intro people in Div 6
- Dept 12 (enough Auditors and C/Ses to approach 2 Admin to 1 Tech in org)

- Dept 6 Dept 7 Dept 3
- Dept 3
 SSO and Supers in Qual to train staff
- Dept 5 for CF Address and
- Letter Reges
 Dept 4 for Promo
- Dept 21 (LRH Comm)
- Dept 10
- Dept 20

- FR & Execs Full Div 6 Full Div 1
- Full Div 4
- Full Div 2
- Full Div 5 Full Div 7 Full Div 3

(Note, an AO always mans up the AO Dept or Div along with the SH one in each case.)

Wrong sequence of manning is Dept 6, Dept 12, Dept 6, Dept 12, Dept 6, Dept 12, as you wind up with a stuck clinic that won't expand.

Wrong sequence will contract an org while trying to expand it as the org will go out of balance, bad units, noisy and unproductive.

If manned in a correct sequence its income has a chance to stay abreast of its new staff additions.

Emphasis on GI without comparable emphasis on delivery and organization can throw an org into such a spin only a genius can run it.

Manned in proper sequence, and hatted as it goes, an org almost runs itself.

Single handing from the top comes from longstanding failures to man or man in sequence, from earlier non-compliance with explicit orders or from not understanding orgs in the first place.

An unhappy org that doesn't produce has usually been manned only partially and out of sequence.

The trick is planned manning, ignoring the screams of those who know best or demand personnel; just manning by posting those who have been screamed for the loudest is a sure way to wind up with no people and total org problems instead of a total org that is prosperous and producing.

Incidently this is a rough approximation of the sequence of hats the ED gradually unloads as his org takes over.

L. RON HUBBARD FOUNDER

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